

EXPLANATORY NOTES

BY "TELELINK BUSINESS SERVICES GROUP" AD

as of the end of the FIRST QUARTER OF 2023 as per art. 1000¹, par. 2, with regard to art. 1000¹, par. 4, p. 2 and par. 5 of the POSA and art.15, with regard to art. 14 of Ordinance 2 from November 09 2021 regarding the initial and subsequent disclosure of information upon the public offering of securities and the admission of securities to trading on a regulated market (Ordinance 2)

I GENERAL INFORMATION ABOUT THE COMPANY AND THE GROUP

I.1 Business profile

Telelink Business Services Group AD (TBS Group, the Company, the Issuer) was established on July 12 2019 with the purpose of consolidation, foundation and management of investments in subsidiaries operating in the field of information and communication technologies (ICT), together with which it constitutes the economic "Group TBS" (the Group).

The main activity of the Company comprises the provision of administrative and financial services and services relative to the management and support of the business development, marketing and sales of Group subsidiaries. The Company itself does not carry out direct commercial activities in the field of ICT or other areas addressing end customers outside the Group.

The main activity of the Group consists of the operating activities of the subsidiaries making part thereof and comprises the sale of products and services and the implementation of complex solutions in the field of ICT, including, but not limited to:

• delivery, warranty and post-warranty support of equipment and software produced by third-party technology suppliers, and applications and services developed at the client's request;



- system integration covering system design, configuration, installation, setup and commissioning of the supplied equipment, software or integrated ICT systems, combining functionally two or more product types;
- consultancy services comprising the analysis of the situation, requirements, transformation and future development of the client's ICT systems, processes and infrastructures;
- managed services whereby the client transfers the management and responsibility for a certain ICT function or group of functions to the Group, and the latter undertakes to maintain them on a certain level.

A part of delivered managed services include the provision of equipment and software as a service presenting the client with a flexible alternative to their own investments in such assets.

As of March 31 2023, the products and services offered by the Group cover a broad range of technologies organized in 10 technology groups – Service Provider Solutions, Enterprise Connectivity, Private Cloud, Public Cloud, Modern Workplace, Computers and Peripherals, Application Services, Hyperautomation, Intenet of Things ("IoT") and Information Security.

I.2 Share capital and ownership structure

The Company has a registered capital in the amount of BGN 12,500 thousand divided in 12,500,000 common shares with a nominal value of BGN 1.00 each.

In the period 2020-2021, there were three tranches of public offering of existing Company shares, pursuant to which three of the shareholders existing as such prior to the offering sold on the Bulgarian Stock Exchange (BSE) a total of 2,625,000 shares, representing 21% of the Company's registered capital.

Pursuant to share buybacks for the purposes of employee incentive programs, as of March 31 2023, the Company held 6,030 own shares acquired in previous periods, representing 0.05% of its registered capital.

As of March 31 2023, the persons holding over 5% of the Company's capital were Lubomir Minchev with a stake of 8,371,678 shares or 66.97% and Utilico Emerging Markets Trust PLC (UK) with a stake of 1,733,837 shares or 13.78%.

I.3 Governance

The Company has a two-tier board system.

As of March 31 2023, The Company's Managing Board (the MB) features five members, including:

- Ivan Zhitianov Chairman of the MB and Executive Director;
- Teodor Dobrev member of the MB;
- Orlin Rusev member of the MB;
- Nikoleta Stanailova member of the MB;
- Gojko Martinovic member of the MB.

As of March 31 2023, the Company's Supervisory Board (the SB) features three members, including:

- Boris Nemsic chairman of the SB;
- Hans van Houvelingen vice-chairman of the SB;
- Ivo Evgeniev member of the SB.



I.4 Public Information

In accordance with the requirements of art. 27 and the subsequent provisions of Ordinance 2 of the FSC, with regard to art. 100t, par. 3 of the POSA, the Company discloses regulated information to the public through a selected media service. All of the information provided to that media, is available in full and unedited form on http://www.x3news.com/. The required information is presented to the FSC through the unified e-Register system for the electronic presentation of information, developed and maintained by the FSC.

The above information is also available on the Company's investor web page https://www.tbs.tech/investors/.

Telelink Business Services Group AD has fulfilled its obligation as per art. 890 of the POSA, pursuant to which it has obtained a legal entity identification (LEI) code 894500RSIIEY6BQP9U56.

The Company's issued shares have been registered with an ISIN code: BG1100017190 and, as of the date of this Report, are being traded on the Standard Equities Segment of the BSE under the ticker of TBS.

The Company's Investor Relations Director is Ivan Daskalov, with the following contact details: telephone number +359 2 9882413, e-mail address <u>ir-tbs@tbs.tech</u>.

II INVESTMENT PORTFOLIO

Subsidiary	Country of incorporation and management	Capital share held by TBS Group
(direct)		
Telelink Business Services EAD	Bulgaria	100%
Comutel DOO	Serbia	100%
Telelink Business Services Montenegro DOO	Montenegro	100%
Telelink DOO	Bosnia and Herzegovina	100%
Telelink DOO	Slovenia	100%
Telelink Business Services DOO	Croatia	100%
Telelink Business Services DOOEL	Macedonia	100%
Telelink Albania SH.P.K.	Albania	100%
Telelink Business Services SRL	Romania	100%
Telelink Business Services Germany GmbH	Germany	100%
Telelink Business Services, LLC	USA	100%
(indirect)		(through TBS EAD)
Telelink BS Staffing EOOD	Bulgaria	100%
Green Border OOD	Bulgaria	50%

As of March 31 2023, the Company held shares in eleven subsidiaries, including:

- Telelink Business Services EAD (Bulgaria) (TBS EAD), Comutel DOO (Serbia) ("Comutel"), Telelink Business Services Montenegro DOO ("Telelink Montenegro"), Telelink DOO (Bosnia and Herzegovina) ("Telelink Bosnia"), Telelink DOO (Slovenia) ("Telelink Slovenia") and Telelink Albania Sh.p.k. ("Telelink Albania"), the participations in which were transferred into Company pursuant to a reorganization by means of spinoff of the Business Services activities of Telelink Bulgaria AD in August 2019;
- Telelink Business Services DOOEL (North Macedonia) ("TBS Macedonia"), established by the Company in September 2019;
- Telelink Business Services DOO (Croatia) ("TBS Croatia"), established by the Company in November 2020:
- Telelink Business Services, LLC (USA) ("TBS USA"), established by the Company in January 2021;



- Telelink Business Services SRL (Romania) ("TBS Romania"), established by the Company in November 2021;
- Telelink Business Services Germany GmbH (Germany) ("TBS Germany"), established by the Company in January 2022.

As of March 31 2023, the Company was the sole owner of all of the above subsidiaries and held indirect interests in two more companies controlled by TBS EAD. All directly and indirectly owned subsidiaries are governed in their respective countries of incorporation.

As of March 31 2023, all direct subsidiaries except for the recently established TBS Germany carried out active commercial operations.

As of March 31 2023, the indirectly owned Telelink BS Staffing EOOD, established with a view to potential cooperation with a leading financial advisory firm, was yet to deploy material business activities, while joint venture Green Border EOOD has exhausted its purpose with the completion of the project it was established for and is not expected to have a material impact on the Group's future results and financial position.

III IMPORTANT EVENTS DURING THE REPORTING PERIOD

On January 13 2023 an annex was signed to the Agreement for the undertaking of credit commitments under an overdraft credit line № 0018/730/10102019 from October 10 2019 between Unicredit Bulbank AD (lender) and TBS EAD (borrower), whereunder TBSG AD is a Guarantor and Pledgor, whereby the interest index for overdraft in BGN was changed from BIR to the bank's average deposit index (ADI).

On January 16 2023, an annex was signed to the Credit agreement between Comutel and Raiffeisen Bank AD Belgrade, Republic of Serbia, updating interest rates and extending the utilization term until January 27 2024, as well as a suretyship by TBS EAD for the due fulfillment of the respective commitments of Comutel.

On January 16 2023, TBSG approved the singing of an annex to the Agreement for issuing bank guarantees between Comutel and Raiffeisen Bank AD Belgrade with a term until January 31 2024.

On January 26 2023, an annex was signed to Frame Loam Agreement № 5074/2022 between Unicredit Banka Slovenia d.d. and Telelink Slovenia with a limit of up to EUR 1,500,000, whereby the term was extended until January 18 2024 and the annual interest rate was amended to 1.6% + 3-month EURIBOR. The corporate guarantee provided by TBSG AD to secure the obligations of Telelink Slovenia under the agreement remained in force.

On February 20 2023, the MB resolved to allow CCL CEECAT Fund II SCSp, Luxembeourg, to conduct business, financial and legal due diligence in compliance with applicable Bulgarian and European legislation, by-laws, guidelines of the European Securities and Markets Authority (ESMA), with regard to its expression of interest in a potential investment in TBSG AD, which was disclosed to the FSC, BSE and the public.

On February 23 2023, an annex was signed to the agreement between TBS Croatia and Zagrebska banka from June 27 2022 for the issuance of bank guarantees, whereby the agreement's term was extended until February 29 2024.

On March 01 2023, the MB issued a preliminary approval for the signing of a contract between TBS EAD and Consortium TELESEC DZZD with regard to the execution of a contract with the Ministry of Interior with the subject matter of "Implementation of an National intelligent security system by upgrading the Integrated automated security system", whereby equipment of a total value exceeding the threshold of 5% of the



subsidiary's assets as per the latest audited statement of financial position as of December 31 2021, taking into consideration the participation of parties under common management in the dealing.

On March 01 2023, the Company extended a corporate guarantee for the amount of EUR 245,500 thousand securing the obligations of TBS Croatia with regard to the subsequent signing of an overdraft agreement with Zagrebska banka d.d.

On March 01 2023, a frame overdraft agreement was signed between TBS Croatia and Zagrebska banka d.d. with a tenor of 12 months, a maximum amount of EUR 245,500 and an interest rate of 3-month EURIBOR plus 0.39% p.a.

On March 06 2023, a contract was signed between TBS EAD and Consortium TELESEC DZZD with regard to the execution of a contract with the Ministry of Interior with the subject matter of "Implementation of an National intelligent security system by upgrading the Integrated automated security system", whereby TBS EAD will deliver to the Consortium equipment and services with a total value of up to BGN 19,163 thousand.

IV RISKS FACED BY THE COMPANY AND THE GROUP

The risks associated with the Company and the Group's activities can be generally divided into systemic (common) and non-systemic (related specifically to their activities and the sector, in which they operate).

IV.1 Systemic Risks

Common (systemic) risks are those that relate to all economic entities in the country and are the result of factors, which are external to the Group and cannot be influenced by the companies included in its composition. The main methods for limiting the impact of these risks are the reporting and analysis of current information and the forecasting of future developments by common and specific indicators and their impact on the activities and financial results of the Group.

IV.1.1 Political risk

Political risk is the possibility of a sudden change in the country's policy pursuant to a change of the government, the occurrence of internal political instability and adverse changes in European and/or national legislation, as a result of which the economic and investment climate and the overall environment in which local business entities operate may change adversely and investors may suffer losses.

The international political risks for Bulgaria and the Western Balkans include the challenges related to undertaken commitments to implement structural reforms, improve social stability and the standard of living, reduce inefficient expenses and follow common policies in their capacity of candidate members or members of the EU, as well as to the threats of terrorist attacks in Europe, the acute destabilization of countries in the Middle East, military interventions and conflicts in the region of the former Soviet Union, the refugee waves driven by these factors and the potential instability of other key countries near the Balkans.

Other factors relevant to this risk include potential legislative changes, and particularly those affecting the economic and investment climate in the region.

IV.1.2 Macroeconomic risk

The general macroeconomic risk is the probability of various economic factors and trends, including, but not limited to recession, trade barriers, currency changes, inflation, deflation and other factors, affecting negatively demand and purchasing power in the countries where Group companies carry out their activities, as well as in the countries where cross-border counterparties thereof operate.



Presently, inflation remains high and the expectations of many independent market analysts and institutions continue to point out risks of slowdown in growth or recession of the economies of the developed Western European countries and the USA, as well as in Bulgaria and Western Balkan countries, which may lead to limitations in private sector spending and remain insufficiently compensated with countercyclical measures by national and supranational authorities.

IV.1.3 Currency risk

The systemic currency risk is the probability of changes in the currency regimes or exchange rates of foreign to the local currencies in the countries where Group companies operate affecting adversely the costs, profitability, international competitiveness and general stability of economic agents and the local and regional economy as a whole.

Presently, Bulgaria maintains a currency board system, based on a fixed Euro / Lev exchange rate. The Euro has also been adopted as a benchmark for managed floating, fixing base or local currency in Bosnia and Herzegovina, Montenegro and Slovenia. The above factors limit substantially the systemic currency risk relevant to the Group. However, the countries in which it operates, as well as European economies as a whole remain exposed to the effects of the exchange rate dynamics of other leading global currencies, including mostly the US dollar.

IV.1.4 Interest risk

The Systemic interest risk relates to possible changes in the interest rate levels, established by the financial institutions in the countries where Group companies operate, as well as by international institutions and markets, affecting adversely the accessibility of financing, funding costs, investment returns and economic growth.

In the context of the anti-inflation measures applied by the leading global economies and the EU, there has been a general trend of increases in all main international interest indexes, as well as in the base interest rate (BIR) of the Bulgarian National Bank, which is a premise for an increased level of systemic interest risk.

IV.1.5 Credit risk

Systemic credit risk is the probability lowering the credit ratings of the countries in which Group companies or key counterparties thereof operate, or other countries important to their economies, affecting adversely the accessibility and cost of debt financing, the stability and attractiveness of their economies. This risk is determined and measured by specialized international credit agencies.

IV.1.6 Risk of adverse changes in tax legislation and practices

Changes in tax legislation towards increasing tax rates, the adoption of new taxes or adverse changes in double tax treaties may lead to increased or unforeseen costs of the economic agents.

Similar risks may also arise from unforeseen or controversial tax practices in Bulgaria and/or other countries, in which Group companies operate.

IV.1.7 Risks related to imperfections of the legal system

Although since 2007 Bulgaria has introduced a number of significant legal and constitutional reforms and most of its legislation has been harmonized with EU law, the country's legal system is still in the process of reformation. The above concern is all the more relevant to the countries of the Western Balkans, which are yet to join the EU.



Judiciary and administrative practices remain problematic and local courts are often inefficient in resolving property disputes, violations of laws and contracts, etc. Consequently, identified risks of legal infrastructure deficiencies may result in uncertainties arising from corporate conduct, the supervision thereof and other matters.

- IV.2 Risks specific to the Group and the sector in which it operates
- IV.2.1 Risks relative to the business strategy and growth

IV.2.1.1 Inappropriate business strategy

The choice of an inappropriate development strategy, as well as a failure to adapt it in a timely manner to the changing conditions of the environment can lead to losses and missed benefits for the Group. The management of strategic risk through the constant supervision and periodic tracking of fluctuations in the market environment and key performance indicators and the interaction among all levels in the organization in order to identify potential problems and implement the appropriate measures in a timely manner are of essential importance. Although this process has been recognized as of high priority and importance, it is possible that the Group's management and employees prove limited in the implementation of the above practices due to a lack of experience, timely information or insufficiency of human resources.

IV.2.1.2 Insufficient management capacity and increased growth management costs

Notwithstanding the availability of managerial staff with significant experience and competence sufficient to manage the Group in its current business size and scale, targeted expansion can require additional management. It is part of the Group's policy to cultivate such staff by promoting employees with sufficient experience and highly esteemed aptitude to grow in hierarchy. However, the number of suitable employees is limited and some of them may not meet the expectations on a managerial level. In turn, recruiting management staff with proven track record externally, especially on developed markets, can be difficult and may entail high costs with a potentially negative impact on profitability.

IV.2.1.3 Insufficient capacity and increased costs for the operational assurance of growth

The Group's expansion on both existing and new markets is highly dependent on the recruitment and successful integration of additional staff, including centralized and local teams of marketing and sales specialists and resource hubs for project management, engineering and technical personnel.

Identifying and recruiting appropriate marketing and sales professionals with the aim to attract new customers can be difficult, slow, or involve additional costs, which may slow growth or reduce sales profitability. Considering the overall growth trend and increased demand for engineering, technical and project staff in the ICT sector on the Group's markets and globally, the expansion of existing and the development of new resource centres may also be slowed down or may require higher costs. The lack of experience at group companies on new markets and segments, the shortage and increased price competition for the recruitment of personnel, can also result in high staff turnover due to recruitment of unsuitable specialists or solicitation by competitors that offer levels of remuneration, which the Group cannot afford to profitability match.

All of the above factors can lead to both missed benefits due to the impossibility to win and secure the implementation of new projects, services and customers, and the erosion or loss of the Group's competitive advantages based on the quality of service, number and cost of human resources.

IV.2.1.4 Insufficient access and increased cost of external resources and subcontractors

As far as external experts and subcontractors are also subject to increased demand on the ICT market, the risks outlined above also apply to the recruitment of such on a temporary basis to complement the Group's internal capacity.



IV.2.2 Risks relative to human resources and managerial staff

Besides their importance to the Group's growth, management staff and human resources are also essential to the assurance of its ongoing operations, and the Group is therefore exposed to various risks relative to the retention, increased turnover and costs of such personnel.

IV.2.2.1 Loss, deficit and increased costs of management staff and key personnel

The Group's operational management and business development depend to a large extent on the contribution of a limited number of individuals managing key subsidiaries and the Group as a whole, playing key roles in the administration, sales and operations and/or possessing key certifications, experience and other knowledge essential to these functions that could be difficult to replace with similarly qualified personnel. A possible withdrawal of those persons from the relevant structures or their inability to fulfil their obligations over a long period of time could have adverse effects on the operating performance depending on the time of their absence or the time needed for their substitution and the training of their substitutes, their adequate familiarization with the organization and the specifics of the business and their full functional deployment. Possible retention measures could result in the increase of respective costs relative to their motivation through raises in base salaries, bonuses and benefits, at the expense of the Group.

IV.2.2.2 Loss, deficit and increased costs of implementation staff

Considering the dynamic development and high demand for human resources in the ICT sector, the Group is exposed to the risk of high turnover and costs of retaining or replacing engineering and technical staff, marketing and sales specialists, and other personnel specialized in this field. A possible withdrawal of those persons from the relevant structures or their inability to fulfil their obligations over a long period of time could have adverse effects on the operating performance contingent on the time of their absence or the time needed for their substitution and the training of their substitutes, their adequate familiarization with the organization and the specifics of the business and their full functional deployment. Any possible retention measures could result in the increase of costs relative to their motivation through raises in base salaries, bonuses and benefits, at the expense of the Group.

IV.2.3 Risks relative to the market environment and competition

IV.2.3.1 Slowdown or unfavourable trends in demand

Notwithstanding the observed positive development and positive growth forecasts by key expert organizations in the industry for key Group markets and the ICT market as a whole, there is no guarantee that future market developments will reaffirm these expectations and will continue to be positive or that the corresponding growth in demand will not slow down significantly compared to the expected growth rates for certain periods. The demand for ICT is also dependent on trends and circumstances specific to the various business sectors and customers that determine their willingness and ability to purchase the Group's products and services, which may differ in one direction or another from the overall market trend. This may include the possibility that the Group's target customers in one or more markets may not demonstrate interest in the products and services being offered as they were expected to, or their adoption might take much longer than expected. The aforementioned factors can lead to both a slowdown in sales growth and a deterioration in operating performance due to lower prices and gross profitability, as well as delayed return on operating and investment expenditures on business development.

IV.2.3.2 Regulatory changes unfavourable to market demand

The Group generates a substantial part of its revenue from regulated or government policy-influenced sectors and market niches such as telecommunications, banking, distribution companies, national security, healthcare, etc. In that sense, demand for the Group's products and services, respectively its revenue and



operating results, can be significantly influenced by possible adverse changes in local and supranational regulations and policies, including possible reduction or redirection to other areas of the EU and other structural funds which its current and target customers are eligible to utilize.

IV.2.3.3 Intense competition

The Group operates in a sector characterized by intense competition from both local and international companies. Local competitors have an established market presence in key segments, which limits the possibilities to enter or expand the Group's operations in these segments and may serve as a basis for an expansion of the position of those competitors at the expense of the Group. Large international companies have widely recognized trademarks, a leading role in the implementation of innovative solutions and widely diversified customer base and market presence, as well as large-scale organizational and financial capacity that provides them with greater possibilities to exercise and withstand competitive pressures. A possible increase in competitive pressure on the part of existing or newly emerging market players in the current segments and markets, as well as any possible adverse reaction against the entry of the Group into new segments and markets, could result in decline in the performance and delays or failure of the planned expansion of operations.

IV.2.3.4 Unfair competition

As a part of competitive pressure from other market players, the Group may be exposed to various forms of unfair competition that may impair the Group's performance and limit its expansion opportunities. Such actions may include soliciting key personnel with the aim to reduce its technical and organizational capacity, implying a negative image before certain customers or on the market as a whole, covert lobbying by and for the benefit of competitors, biased use of legal and contractual mechanisms with the aim to impede or delay the execution of public procurement and other activities, making competitive bids based on unprofitable prices or a hidden decrease in the utility offered, which may result in choices on the part of the Group's counterparties that deviate from the actual cost-benefit ratio between the offerings of the Group and its competitors.

IV.2.4 Risks relative to public procurement

IV.2.4.1 Delayed tendering and implementation

The implementation of projects in the public sector depends on their timely definition, the approval of budget or program financing, announcement and tendering, contracting and acceptance of performed works by the relevant governmental entities or local and central government. The failed or late implementation of any of these steps may result in discarded or delayed revenues and a corresponding deterioration in the Group's current performance or slowdown in its growth.

Factors that can lead to a delay at the aforementioned key stages include current and future changes in managerial and expert staff in the context of local and/or central elections, the appointment of temporary authorities and other factors, which can lead to delays in decision making and executive action at the contracting organizations. Delays may also arise as a result of appeals filed by competitors against tendering procedures announced or the results thereof. Regardless of their merits, considering the applicable statutory hearing terms, appeals result in more or less significant delays in tenders and the award of contracts for their implementation.

IV.2.4.2 Competition for public procurement

Due to the large volume and attractiveness of the public ICT market, public procurement is subject to relatively more intensive and unfair competition compared to sales to the private sector. Commonly employed instruments of unfair competition include the unscrupulous use of legal means to appeal tendering procedures



or the results thereof, with competitors aiming to procure more time for their own preparation or to affect negatively the Group's financial results by delaying the project's implementation and the realization of respective revenues and profits.

IV.2.5 Concentration risks

IV.2.5.1 Adverse changes in key client relationships

By virtue of its specialization in high-grade technological solutions and professional services targeted mostly at large and medium organizations and projects, the Group is inherently exposed to a concentration risk with regard to key clients and client groups. Such counterparties with substantial portions of the Group's revenues for the past three financial years and/or with potential significance to future development include telecommunication operators, public organizations, banks, multinational clients and other private enterprises. In spite of the Group's progress towards growing revenue diversification, the potential loss, a drastic decrease in sales or a deterioration in the terms of cooperation with such clients could have an adverse effect on the volume and results from operations in the short term, as well as a potentially negative reputational effect on the Group in perspective.

IV.2.5.2 Adverse changes in relationships with key technological partners

Accounting for the significant importance of innovative and large-scale technologies offered by leading global vendors to the offered products and services, the Group is exposed to a concentration risk with regard to its key technological partners. Such counterparties accounting for substantial portions of the Group's purchases for the past three financial years include several leading vendors in the fields of networking, data center and office productivity solutions. Although the Group's vendor policy is flexible and open to various technological partners, a potential termination or a deterioration in key terms of such partnerships, such as requirements for the maintenance of technological specializations, levels of discounts, terms of payment, etc., could have an adverse effect on the cost and volume of operations.

IV.2.6 Risks relative to changes in technology and technological choices

IV.2.6.1 Time and cost of adpating to new technologies

The ICT sector is characterized by a fast pace of technological innovation, reducing the life cycle of products and requiring a constant update of the Group's technological specializations in accordance with trends in market demand and opportunities for generating revenue from the introduction of new solutions and services. Despite the Group's consistent practices in this respect and its open approach to establishing new and extending the scope of existing technological partnerships, in some cases they may require additional time or costs for researching and establishing relationships with relevant suppliers.

IV.2.6.2 Loss of clients due to their transition to alternative technologies

Notwithstanding the wide range of technologies and technological partners offered by the Group and its open approach and extensive experience in establishing new partnerships with equipment and software vendors, customers may still opt to change current technologies and vendors with others with whom the Group does not have and cannot establish partnerships providing the respective competences and attractive delivery terms. Due to the presence of competitors with better positioning in respect of a technological partner and better delivery terms for their products, it is possible for the Group to not be preferred as a supplier by the client in spite of having an established partnership with the same vendor. Such circumstances could also lead to substantial decreases in revenues and operating results.



IV.2.6.3 Delayed adoption of new technologies by the clients

The main geographical markets, in which the Group operates, are lagging behind in the adoption of many innovative ICT products and services. In spite of the market segmentation applied by the Group in accordance with the clients' technological maturity, it is possible for the target client groups to also react more conservatively than expected, delaying significantly the implementation of the Group's strategy and growth targets.

IV.2.6.4 Delayed or unsuccessful positioning of propriatary products and services

To tap identified market opportunities in given market segments, the Group may continue to invest in the development of proprietary complex solutions and services adapted to the needs and specifics of the respective markets and client groups. Despite this adaptation, there is a risk that the new products and services will not meet the actual requirements or that they will not be adopted fast enough or at all by the Group's current and targeted clients, which could lead to a delayed, limited or negative return on the undertaken investments.

IV.2.7 Risks relative to long-term contracts

IV.2.7.1 Cost of commitments for regular service and support

Many contracts signed by the Group include commitments for warranty and post-warranty servicing and maintenance of hardware, software and complex systems and infrastructures, or the provision of managed and other services against fixed one-off or subscription fees. The costs of fulfilling these commitments may exceed the amount of revenue without the Group being able to compensate additional costs at the expense of the customer or the respective primary suppliers and technological partners, having an accordingly negative impact on results from operations.

IV.2.7.2 Early termination

Medium and long-term contracts for multiple deliveries or regular service in the form of maintenance, managed and other services can be terminated unilaterally and early at the client's initiative. While some of these contracts include provisions limiting the above risk and respective losses for the Group, such as penalties, buyout commitments etc., they can prove insufficient to cover missed benefits or the incurred additional costs. The earlier termination of such contracts could lead to a decrease in the Group's recurring revenues, which may not be compensated with new sources of revenue and may lead to an overall decrease in sales and results from operations.

IV.2.7.3 Specific risks relative to the provision of equipment as a service

Depending on changes in the IT policies of respective clients or other factors, the long-term contracts signed by the Group for managed services including the provision of equipment-as-a-service can be terminated unilaterally and prior to their expiry. Despite the provisions enforcing preliminary notifications and compensations for expenses incurred up to that point, a potential termination could be a factor for a decrease in the Group's recurring revenues and overall sales.

Under certain circumstances of termination, some contracts provide a possibility for respectively leased equipment to remain the property of the Group instead of being bought out by the client. This could lead to additional costs for dismantling, transportation, etc., as well as delayed or non-materializing resale of the equipment to other clients.

Some contracts provide the option to expand their scope at the client's initiative through the delivery and integration of additional equipment provided as a service based on prices or conditions identical to or subject to limited indexation compared to the initial ones. If, in the meantime, the market price of the equipment has



increased, and/or there has been a significant rise in the expenses for the provision of respective services, this could lead to an uncompensated increase in the Group's expenses and an overall decrease in the profitability of similar operations.

IV.2.8 Financial risks

IV.2.8.1 Currency risk

The Group operates on different markets and in currencies different from its functional currency and is accordingly exposed to transaction and translation currency risks. The main source of transaction-driven currency risk is the purchase of equipment from global technological partners denominated in US dollars and financed with credit limits in the same currency. Despite the presence of mechanisms of currency indexation in some contracts and the practice of voluntary forward hedging of larger purchases at the discretion of respective Group companies, such transactions continue to generate net results (including losses) from foreign currency operations Group subsidiaries. Accounting for the fixed exchange rates of the Bulgarian Lev and the Bosnia and Herzegovina Convertible Mark to the Euro and the adoption of the latter as the national currency in Slovenia and Montenegro a limited floating benchmark in Croatia, the Group is exposed to a translation risk relative mainly to the floating Serbian Dinar, the Macedonian Denar and the Albanian Lek, as well as to the exchange rates of the Romanian Lei and the US dollar, in the perspective of the targeted positioning and expansion on these markets.

IV.2.8.2 Interest rate risk

The Group is exposed to the risk of increase in market interest rates mainly with regard to the use of overdraft limits and revolving credit lines in Bulgaria, Serbia and Slovenia based on floating interest indexes, including EURIBOR, USD LIBOR / SOFR, reference interest rates and average deposit indexes (ADI) of lending banks based on the variable yields on non-financial enterprise and retail deposits in Bulgaria, as well as of finance leases in Bulgaria and North Macedonia based on ADI and EURIBOR. Due to the dynamic nature and low to medium historical levels of overdraft and credit line exposures, the low effective variability of interest indexes determined by the application of fixed minimum total interest rates by financing banks and the predominantly low or negative levels of most indexes observed until 2022, the Group does not have established interest hedging practices. Consequently, depending on the size and duration of future overdraft and credit line exposures, the rise in market indexes could have a more or less significantly negative impact on its results.

Interest risk can also manifest thorugh increases in the contractual markups over the floating interest indexes making part of the total interest rates on utilized credit facilities subject to regular renewal, such as most of the overdraft limits and revolving credit lines used by the Group, at the initiative of the financing banks. Notwithstanding the efforts of the Company and relevant subsidiaries to negotiate and maintain most attractive terms with current creditors and the procurement of competitive offers from other banks, it is possible for such increases to prove inevitable within a certain time period, in case of migration between incumbent and creditors, or as a whole, in case they reflect prevailing trends on the credit market.

IV.2.8.3 Liquidity risk

The Group's cash flows can undergo significant momentary fluctuations as a result of various factors such as peaks in net working capital, increased investment activity, payment of dividends, etc., which may result in a given Group company's cash and cash equivalents being insufficient to meet its due liabilities. In spite of the signed financing contracts providing significant limits for funding working capital and the financing of a significant portion of investments with finance lease contracts, there is a risk that these limits may be insufficient in certain moments or periods. Such deficits may result in one or more Group companies'



temporary inability to service its obligations to third parties in a timely manner with various adverse effects on its reputation and financial position.

IV.2.8.4 Insufficient financial capacity for the implementation of big projects

Besides their impact on the current liquidity of respective Group companies, possible instances of uncovered cash deficits may also lead to the impossibility of committing the working capital need to start new projects or implement ongoing ones, resulting in delayed revenues, penalties for delayed implementation and respective damage to the Group's reputation. In the event that it is not possible to prove sufficient financial resources in front of potential clients or in accordance with the requirements of public and private tenders for large projects, the respective company may not be able to negotiate sufficient additional financing in due time and miss the opportunities to win the respective projects and the benefits of their implementation.

IV.2.8.5 Credit risk

Although the Group's key accounts are well-established and solvent companies and institutions with proven payment track records, the Group remains generally exposed to the risk of significant delays or non-payment of receivables due to a variety of factors relative to internal processes, financial condition and current trends in the cash flows of those and other customers. Significant past-due receivables may affect the cash flows and immediate liquidity of one or more Group companies and its ability to service its obligations to third parties in due course with a various adverse effects on its reputation and financial condition.

IV.2.8.6 Asset impairment risk

Under certain circumstances (such as impairment and write-off of receivables, intangible assets, investment property, inventories, held-for-sale assets, etc.), it is possible for the Group to record substantial expenses and reductions in the book value of its assets.

IV.2.9 Operational risks

IV.2.9.1 Deviations in processes and quality of service

Group companies are exposed to the risk of losses or unforeseen costs that may arise due to incorrect or inoperative internal processes, human errors, external circumstances, administrative or accounting errors, business interruptions, fraud, unauthorized transactions and asset damages. Any failure of the risk management system to establish or correct an operational risk may have a substantial adverse effect on the Group's reputation and operating results.

IV.2.9.2 Inaptitude or malfunction of specific IT equipment and systems

In carrying out their principal activities, Group companies use specific IT equipment and systems, any potential malfunction, misuse or inaptitude of which would have a substantial impact on their ability to fulfil undertaken commitments to counterparties or which may result in unforeseen technical, legal and other costs affecting negatively the Group's reputation and operating results.

IV.2.9.3 Assuring compliance with standards and norms

Certain Group require their suppliers to ascertain the compliance of their competence and rules for the organization of processes and activities with various international quality management standards, procedures for the handling of confidential information, etc. Notwithstanding the certification of TBS EAD under a number of such standards and norms, the imposition of similar requirements on other Group companies not having the corresponding certifications, or a change in the current requirements and the inability of the Group to respond thereto on a short notice could have a negative impact on the Group's revenue and operating results.



IV.2.9.4 Leakage of personal and sensitive information of clients and employees

In the process of carrying out its activities, the Group stores and processes personal and sensitive data of its employees, customers and third parties. Any loss or unauthorized external and internal access and misuse of such data could have various negative consequences to the competitiveness, reputation and performance of the Group, including judicial or out-of-court proceedings and proceedings against respective subsidiaries and substantial pecuniary sanctions by the relevant authorities.

IV.2.10 Other risks

IV.2.10.1 Litigation risk

Group companies are generally exposed to the risk of litigation, including collective claims filed against them by clients, employees, shareholders, etc. by the initiation of civil actions, actions by competent authorities, administrative, enforcement and other types of judicial and extrajudicial proceedings. Some of these proceedings may be accompanied by restrictive and enforcement measures against the Group's assets and activities that could limit its ability to carry out a part or all of its activities for an indefinite period of time. Plaintiffs in similar cases against the Group may seek refund of large or undetermined amounts or other damages that could significantly deteriorate the Group's financial position. The defense costs in future court cases can be significant. Public information on such events or their negative business impact may impair the reputation of respective subsidiaries and the Group as a whole, regardless of whether or not the underlying claims and negative rulings are justified. The potential financial and other consequences of such proceedings may remain unknown for an extensive period of time.

IV.2.10.2 Risks relative transactions with related parties

In the course of their business, Group companies carry out transactions and make commitments to each other as well as to related parties outside its membership. In spite of its endeavor to follow good practices in the implementation of such deals and the commitment to comply with the applicable provisions of the POSA and other applicable regulations, it is possible because of ignorance, employee negligence, etc. that one or more such transactions may be concluded under conditions deviating substantially from market terms, which could have an adverse effect on the results of the Group's operations and its financial position.

IV.2.10.3 Cyber attacks

In addition to unauthorized access to data of the Group data and its counterparties, possible attacks against the Group and its counterparties could be targeted at or result in a malfunction or inability to use information and communication systems, including specialized IT systems for the provision of services. Although the Group specializes in information security and has advanced competences in preventing, limiting, monitoring and recovering systems and data in the aftermath of such attacks, the latter may take some time, during which the effects of these attacks may affect adversely operating results and compromise the Group's reputation.

IV.2.10.4 Force majeure

Like all economic agents, the Group is exposed to the general risk of natural disasters, hostilities, terrorism, political, public and other acts and events beyond its control and not subject to insurance, which could have a substantial adverse effect on the results of its activities and prospects in one or more territorial and other business domains.

IV.3 Military conflict between Russia and the Ukraine

Consequent to the military conflict between Russia and Ukraine, which escalated in February 2022, increased geopolitical tension and various economic repercussions, including restrictions or halt on the activities of many Ukrainian and Russian companies as a result of the military action and sanctions against Russia and the



inflation observed as a result of the growing prices of energy and key agricultural goods, have also continued to impact directly or indirectly the activities of many companies and industries in the European Union and the USA.

The Issuer and its subsidiaries have no direct exposure to related parties, clients and/or suppliers from the countries involved in the conflict. Therefore, the Group is not deemed to be directly exposed to risks arising from the above events.

Considering the uncertainty of the inherently dynamic development of the conflict and its repercussions, the Company's management is of the opinion that it lacks the premises and conditions to a reliable quantitative assessment of the potential indirect impact of respective changes in the micro- and macroeconomic environment on the Group's financial position and results. Nevertheless, it remains committed to the ongoing monitoring of the situation and analysis of the possible future consequences of the conflict results, with a view to the timely identification of potential and actual negative effects and the undertaking of all possible measures towards limiting their effect.



V PRESENTED INFORMATION ON THE GROUP'S ACTIVITIES WITH AN IMPACT ON FINANCIAL RESULTS AS OF MARCH 31 2023

Financials (BGN thousand)	(perio	d end)	change
	31.03.2023	31.03.2022	
Net sales revenue	27,064	31,543	-14%
Operating Expenses	-26,695	-29,968	-11%
Other Operating Income/(Expenses) (net)	53	31	71%
Operating Profit	422	1,606	-74%
Financial Income/(Expenses) (net)	-219	-187	17%
Income Tax Expense	-148	-267	-45%
Net Profit	55	1,152	-95%
Depreciation & Amortization Expenses	-865	-755	15%
Interest Income/(Expenses) (net)	-81	-49	65%
Earnings before Interest, Tax, Depreciation & Amortization (EBITDA)	1,149	2,223	-48%
	31.03.2023	31.12.2022	
Total Assets	71,736	78,390	-8%
Non-current Assets	20,223	17,544	15%
Current Assets	51,513	60,846	-15%
Equity	17,810	17,763	0%
incl. Retained Earnings and Profit for the Year	17,916	17,861	0%
Total Liabilities	53,926	60,627	-11%
Non-current Liabilities	10,014	8,619	16%
Current Liabilities	43,912	52,008	-16%
Cash & Cash Equivalents	3,496	14,828	-76%
Total Financial Debt*	7,447	3,093	141%
Net Financial Debt**	3,951	-11,735	15,686
	31.03.2023	31.03.2022	
Net Cash Flow from Operating Activities	-13,584	-4,153	-9,431
Net Cash Flow from Investment Activities	-1,719	-1,124	-595
Net Cash Flow from Financing Activities	3,971	-403	4,374
* Incl. loans and finance lease contracts			
** Total Financial Debt - Cash & Cash Equivalents			
Ratios	(perio	d end)	change
	31.03.2023	31.03.2022	
Operating Margin	1.6%	5.1%	-3.5%
Net Margin	0.2%	3.7%	-3.4%
EBITDA Margin	4.2%	7.0%	-2.8%
	31.03.2023	31.12.2022	
Current Ratio	1.17	1.17	0.00
Equity / Total Assets	25%	23%	2%
Financial Debt / Total Assets	10%	4%	6%
	31.03.2023	31.03.2022	
Average Return on Assets (ROA)	0.1%	-	-
Average Return on Equity (ROE)	0.3%	-	-



V.1 Revenue, costs and profitability

V.1.1 Revenues

Amounting to BGN 27,064 thousand, consolidated net sales revenue for the first quarter of 2023 decreased by 14% from the same period of 2022.

The biggest factor behind this change were combined sales from subsidiaries in Serbia, Montenegro, Bosnia i Herzegovina, Slovenia and Croatia (region Mid-Western Balkans), which decreased by 34%¹ mainly with regard to traditional clients from the regional telecom sector, comparing to the relatively strong results recorded in this segment in the first quarter of 2022. In terms of their relative contribution to consolidated sales, companies from the region also registered a decreasing combined share of 29% (comparing to 50% for the first quarter of 2022).

In spite of their slight increase in Macedonia, combined sales from the South-Western Balkans region (also decreased by 29%¹ in the absence of material interim revenues from Albania and remained generally stagnant due to the slowdown of public ICT projects in the region. In terms of their relative contribution to consolidated sales, the two companies maintained a rather limited share of 1% reminiscent of the one recorded in the first quarter of 2022.

Compensating in part the above changes, sales realized by TBS EAD registered positive growth of 7%¹ mostly owing to international clients, while maintaining a stable size on the Bulgarian market, where recorded growth in public ICT projects offset the observed drop in the telecom sector and sales to other private sector clients were maintained within a comparable range. In terms of its relative contribution to consolidated revenues for the ended quarter, the company reclaimed its leading role with a share of 60%, as compared to the 49% recorded in the same period 2022.

V.1.1.1 Revenues by main categories of products and services

	Net Sales Revenue (BGN thousand)				
Product Group	31.3.23	31.3.22	change	share 31.3.23	share 31.3.22
Service Provider Solutions	8,742	12,244	-29%	32%	39%
Enterprise Connectivity	5,251	4,251	24%	19%	13%
Private Cloud	3,048	9,098	-67%	11%	29%
Public Cloud	320	241	33%	1%	1%
Modern Workplace	7,323	2,537	189%	27%	8%
Computers and Peripherals	818	28	28.8x	3%	0%
Application Services	127	1,144	-89%	0%	4%
Hyperautomation	79	0	-	0%	0%
Information Security	1,050	1,683	-38%	4%	5%
IoT	113	0	-	0%	0%
Other	193	317	-39%	1%	1%
Total	27,064	31,543	-14%	100%	100%

Reflecting the general decrease in sales to the telecom sector referred to in section V.1.1 above, revenue from Service Provider Solutions (BGN 8,742 thousand) decreased by 29% against the first quarter of 2022. Nevertheless, they continued to lead the product structure of sales for the first quarter with a decreasing (as compared to the corresponding value of 39% for the first quarter of 2022) but nonetheless significant share of 28%.

¹ Growth in revenues from clients other than Group companies.



As they also accounted for a significant part of the sales of data center technologies in the first quarter of 2022, decreasing sales to telecom operators also affected significantly the Private Cloud technology group. As a result of this and their lower share in public projects realized in the current period on the Bulgarian market, revenue from this line of business (BGN 3,048 thousand) decreased by 67% and stood out as the biggest factor behind the overall drop in consolidated sales for the current period, accounting for only 11% of the latter, as compared to 29% in the same period of the previous year.

In the absence of significant projects in the field of Application Services completed in the current period, revenue from this line of business (BGN 127 thousand) also registered a substantial drop by 89% against the first quarter of 2022, when TBS EAD realized significant early sales from a big public project in this domain, and had a minimal contribution to consolidated sales for the current period.

While also decreasing by 38% against the mix realized in the first quarter of 2022, which included substantial projects in the Serbian public and Bulgarian private sector with no equivalent match in these segments over the current period, Information Security sales (BGN 1,050 thousand) continued to grow in the Bulgarian public sector and maintained a consistent share of 4% of consolidated revenues (comparing to 5% in the first quarter of 2022).

On a positive note, the Group registered nearly triple growth in first quarter revenues from the Modern Workplace line of business (BGN 7,323 thousand). Reflecting mainly the earlier rollout of license and service sales under signed contracts in Bulgaria as compared to 2022, this increase elevated the technology group to the second rank in the structure of consolidated sales for the period with a share of 27% (comparing to only 8% in the first quarter of 2022).

A positive change was also observed Enterprise Connectivity sales which grew by 24% to BGN 5,251 thousand mainly as a result of new public projects and growing revenues from international clients at TBS EAD. Accordingly, the technology group stood out with a growing share of 19% of consolidated revenues, comparing to only 13% in the first quarter of 2022.

Against the immaterial revenues for the first quarter of 2022, sales of Computers and Perpherals (BGN 818 thousand) also registered multiple growth, mostly as a result of the substantial deliveries to the Bulgarian telecom sector realized in the current period. Nevertheless, this line of business remained of limited importance to consolidated sales with a share of 3%.

Limited sales contributions were also derived from the Group's other product lines, among which growing Public Cloud revenues (BGN 320 thousand) and sales from the new Hyperautomation and IoT groups introduced later in 2022 (BGN 79 and 113 thousand) stood out against decreasing revenue from other products and services (BGN 193 thousand).

V.1.1.2 Revenues by geographic markets

In accordance with the development of TBS EAD revenues described in V.1.1 above, the Group registered a minimal 2% increase in revenues realized on the territory of Bulgaria (BGN 14,256 thousand), while achieving significant growth of sales to international clients from Central and Western Europe (BGN 1,603 thousand) and Other markets (BGN 390 thousand, derived mostly from the USA), respectively by 77% and 20%, against the first quarter of 2022. In terms of relative contribution to consolidated revenues, the Bulgarian market continued to lead the territorial mix with a growing share of 53% (comparing to 44% in the first quarter of 2022), while deliveries to Central and Western Europe and Other markets reached a combined share of 7% (comparing to just 4% in the first quarter of 2022).



	Net Sales Revenue (BGN thousand)				
Country/Region*	31.3.2023	31.3.2022	change	share 31.3.2023	share 31.3.2022
Bulgaria	14,256	14,030	2%	53%	44%
Serbia	6,180	6,744	-8%	23%	21%
Slovenia	1,957	3,604	-46%	7%	11%
Bosnia and Herzegovina	1,691	2,600	-35%	6%	8%
Germany	613	316	94%	2%	1%
Croatia	393	1,290	-70%	1%	4%
United States of America	364	284	28%	1%	1%
North Macedonia	214	155	38%	1%	0%
Romania	74	43	70%	0%	0%
Montenegro	73	8	778%	0%	0%
Albania	0	167	-100%	0%	1%
Other	1,249	2,301	-46%	5%	7%
Bulgaria	14,256	14,030	2%	53%	44%
Mid-Western Balkans	10,294	14,246	-28%	38%	45%
South-Western Balkans	230	322	-29%	1%	1%
Other Balkan Markets	291	1,713	-83%	1%	5%
Central & Eastern Europe	1,603	907	77%	6%	3%
Other Markets	390	325	20%	1%	1%
Total	27,064	31,543	-14%	100%	100%

^{*}By receiving country.

Besides lower revenues from Serbia, Slovenia, Bosnia and Herzegovina and Croatia, which led to a combined decrease in sales to region Mid-Western Balkans (BGN 10,294 thousand) by 28%, the drop in the revenues of the subsidiaries making part of this region referred to in V.1.1 above also related to the slowdown of the deliveries managed thereby towards a client from the Greek telecom sector, which led to a decrease in sales to Other Balkan Markets (BGN 291 thousand) by 83% against the first quarter of 2022. In terms of their relative contribution to consolidated revenues, the two territorial lines registered decreasing respective shares of 38% and only 1%, comparing to 45% and 5% in the first quarter of 2022.

In accordance with V.1.1 above, combined sales to the South-Western Balkans region decreased by 29% against the first quarter of 2022, to BGN 230 thousand, maintaining a minimal share of 1% in consolidated revenues.

V.1.2 Expenses and profitability

In parallel with the slowdown in revenues, consolidated operating expenses (BGN 26,695 thousand) decreased by 11% against the first quarter of 2022. Besides the decrease in the balance sheet value of assets sold corresponding to the significant drop in revenue from the resale of goods, the above reduction also related to the multifold increase in the cost-reducing adjustment for growth in production stocks and work in progress corresponding to the significant increase in inventories and, particularly, work in progress on projects in the process of implementation, referred to in section V.2.1 below. Notwithstanding the prevalent effect of the latter factors, the Group also continued to account substantial growth in the cost of external services, as well in remuneration and social security costs in the context of the growing sales of services and the ongoing expansion of its internal structures and processes with a view to its strategic goals and initiatives for business development and growth.



In spite of its significant size and positive effect on operating results, the reduction in operating expenses compensated only in part the decrease in revenues and consolidated operating profit for the ended quarter (BGN 422 thousand) registered a significant drop by 74%, with a corresponding decrease in the operating margin from 5.1% to 1.6%.

Taking into account growing depreciation costs (BGN 865 thousand, comparing to BGN 755 thousand in the firs quarter of 2022), consolidated EBITDA for the ended quarter (BGN 1,149 thousand) exhibited a relatively less acute drop by 48% at a respective margin of 4.3%, relatively closer to the corresponding value of 7.0% reported as of March 31 2022.

Accounting for growing net interest costs (BGN 81 thousand, comparing to BGN 49 thousand for the first quarter of 2022), which reflected both the higher interest rates on credit lines in Serbia and Slovenia and the higher balance of credit line funds utilized by the Group as whole as of period end, consolidated net financial expenses (BGN (-) 219 thousand) exhibited an overall increase by 17% or BGN 32 thousand against the first quarter of 2022. Nevertheless, they continued to have a limited impact on the Group's results, reaching a ratio of 0.8% of consolidated revenues close to the corresponding value of 0.6% observed in the first quarter of 2022.

Although it exhibited a more limited absolute decrease as compared to operating profit owing to the compensation of growth in net financial expenses with the substantially higher reduction in corporate income tax costs by BGN 119 thousand, consolidated net profit for the ended quarter decreased by 95% against the same period of 2022, retaining a minimally positive value of BGN 55 thousand or 0.2% of consolidated revenues, as compared to the margin of 3.7% recorded in the first quarter 2022.

Overall, the drop in the Group's results in the ended first quarter was mostly a function of the smaller scale of revenues realized at this interim stage against overhead costs of a predominantly fixed nature and growing size in the context of the Group's expansion and was generally in accordance with the management's expectations for the period.

V.2 Assets, liabilities and equity

V.2.1 Assets

As of March 31 2023, consolidated assets amounted to BGN 71,736 thousand, showing an overall decrease by BGN 6,654 thousand or 8% from the end of 2022.

The above decrease was entirely attributable to current assets, which were reduced by BGN 9,333 thousand or 15% to BGN 51,513 thousand or 72% of the Group's total assets mainly as a result of the decrease in cash & cash equivalents (BGN 3,496 thousand) by BGN 11,332 thousand, reflecting the realized negative net cash flow for the period. Among the factors behind the latter, the Group recorded a significant increase in inventories and, mostly, work in progress on projects in the process of implementation by TBS EAD, balanced only in part as a factor of growth in net working capital by the decrease in current prepayments across other subsidiaries.

At the same time, the Group registered a substantial increase in non-current assets by BGN 2,679 thousand or 15% to BGN 20,223 or 28% of total assets, stemming mainly from long-term prepayments, with regard to growing equipment support commitments over 1 year in Bulgaria and the Mid-Western Balkans region, and intangible assets, with regard to the substantial expenditures on improvements and fit-out works on a new office for TBS EAD. Outside these two categories, non-current assets continued to consist mainly of Property, plant and equipment, including among others equipment provided by TBS EAD as a service to clients under



long-term managed service contracts and rights of use under long-term rental and operating lease contracts for buildings and vehicles booked as assets of the respective categories in accordance with the IFRS 16 in force since January 01 2019.

V.2.2 Liabilities

In parallel with assets, consolidated liabilities registered a similarly significant increase by BGN 6,701 thousand or 11% from December 31 2022, ending the period at BGN 53,926 thousand.

The above decrease was attributable entirely to current liabilities, which were reduced by BGN 8,096 thousand or 16% to BGN 43,912 thousand or 61% of total assets and 81% of total liabilities with regard to almost all main types of payables (including trade, advances received, tax and personnel) and short-term deferred income, balanced only in part by the increase in loan obligations from utilized working capital credit lines in Bulgaria, Serbia and Slovenia (reaching a total of BGN 7,332 thousand after an increase by BGN 4,453 thousand against December 31 2022). Besides the latter, the Group continued to account decreasing short-term obligations from finance lease contracts (BGN 97 thousand), as well as diminishing current liabilities from rental and operating lease contracts booked as per IFRS 16 (BGN 562 thousand), which do not represent financial debt.

At the same time, the Group registered a substantial increase in non-current liabilities by BGN 1,395 thousand or 16% to BGN 10,014 thousand or 14% of total assets and 19% of total liabilities mainly along the lines of long-term deferred income, with regard to growing sales of equipment support spanning over 1 year in Bulgaria and the Mid-Western Balkans region. A slight increases was also recorded in non-current liabilities from long-term rental and operating lease contracts reported as per IFRS 16 (reaching BGN 479 thousand), which do not represent financial debt, in contrast to decreasing long-term obligations from finance lease agreements (reduced to just BGN 17 thousand as of period end).

V.2.2.1 Financial Debt

Summing the above loan obligations (BGN 7,332 thousand) and finance lease liabilities (totaling BGN 114 thousand), consolidated financial debt as of March 31 2023 amounted to BGN 7,447 thousand, showing an increase by 141% or BGN 4,354 thousand from previous year end and reaching ratios of 10% of total assets and 14% of total liabilities, substantially higher than those reported as of December 31 2022 (4% and 5%).

Accounting for the lower balance sheet value (BGN 3,496 thousand) and significant decrease in cash and cash equivalents by BGN 11,332 thousand from the end of 2022, consolidated net financial debt (the difference between financial debt and cash and cash equivalents) registered a substantially bigger increase by BGN 15,686 thousand, reaching BGN 3,951 thousand.

The lease obligations accounted under the IFRS 16 in force since January 01 2019 with regard to right-of-use assets arising from long-term rental and operating lease contracts do not represent actual credit relationships and should not be considered as a part of financial debt.

V.2.3 Equity

In the absence of dividend distributions typical of the first quarter of the year, consolidated net assets (equity) registered a minimal change corresponding to net profit for the period (BGN 55 thousand) and immaterial movements in foreign currency translation reserves, ending the period at BGN 17,810 thousand.

As of period end, the Company maintained an unchanged registered and paid-in share capital of BGN 12,500 thousand.



Other equity items remaining unchanged during the period included the nominal value of own shares bought back and held by the Company (BGN 6 thousand), the Reserve Fund (which reached the maximum requirement of 10% of the registered capital or BGN 1,250 thousand as per art. 246 of the Commercial Code in 2022) and the rest of capital reserves, continuing to include the effects of share buybacks, the negative effect of BGN (-) 14,127 thousand accounted according to the rules of reporting business combinations under common control upon the Company's Reorganization from August 14 2019, and the positive net effects from share incentive programs and plans.

In the context of decreasing assets, the preservation of a substantially unchanged amount of equity favoured an increase in the Group's balance sheet capitalization (ratio of equity to total assets) to 25% as compared to the corresponding value of 23% as of the end of 2022.

VI INFORMATION ABOUT LARGE TRANSACTIONS MADE BETWEEN RELATED PARTIES DURING THE REPORTING PERIOD

Upon the presentation of consolidated results, transactions between related parties within the Group are eliminated. Transactions between TBS Group AD and related parties, including such within the Group, were presented in the notification on an individual basis.

As of March 31 2023, Group companies have made the following transactions with related parties outside the Group:

Operating Activities (BGN thousand)	Sales to related parties	Purchases from related parties
Other related parties (under common control)	297	0
Total	297	0
Operating Activities (BGN thousand)	Receivables from	Payables to related
Operating Activities (Bdiv thousand)	related parties	parties
Other related parties (under common control)	3,894	31
Total	3,894	31

Joint operations

The interest of Group companies in joint operations is determined by the consortium agreements whereby such companies and other parties agree to unite their efforts on the basis of mutual cooperation in the form of a consortium for the purposes of implementing specific projects, with none of the parties exercising control.

The consortia interests of Group companies in terms of revenues, costs, assets and liabilities over the reporting period are presented in the table below.

Operating Activities (BGN thousand)	Sales	Purchases
Participation in joint operations (consortia)	722	0
Operating Activities (BGN thousand)	Receivables	Payables
Participation in joint operations (consortia)	231	174



VII INFORMATION ABOUT SUBSTANTIAL RECEIVABLES AND PAYABLES FOR THE REPORTING PERIOD

In addition to the information on substantial receivables and payables listed in sections III and VI of this Notification, the following Company commitments remained in force during the period of January 01 – March 31 2023:

- A corporate guarantee provided on February 15 2022 for the amount of EUR 56,554.95, securing the
 obligations of TBS Croatia with regard to an agreement for the operating lease of vehicles with
 Unicredit Leasing Croatia d.o.o., valid through January 20 2027;
- A corporate guarantee provided on March 16 2022 for the amount of EUR 1,500,000, securing the
 obligations of Telelink Slovenia with regard to an agreement with Unicredit Banka Slovenia d.d. for
 the issuance of bank guarantees and overdraft, valid through January 19 2023, which was extended
 until January 18 2024;
- A counter-guarantee for the amount of EUR 9,000 provided on November 15 2022 to RAIFFEISEN BANK S.A. Romania, securing a bid bond by TBS EAD and TBS Romania, valid through May 15 2023, which was extended until August 10 2023;
- A bank guarantee provided on November 18 2022 for the amount of EUR 150,000, securing the obligations of TBS Macedonia with regard to an overdraft agreement with ProCredit North Macedonia, valid through May 31 2024;
- A counter-guarantee for the amount of EUR 31,000 provided on December 06 2022 to RAIFFEISEN BANK S.A. Romania, securing a bid bond by TBS EAD and TBS Romania, valid through May 03 2023, which was extended until October 10 2024.

VIIIIMPORTANT EVENTS AFTER THE END OF THE REPORTING PERIOD

On April 05 2023, an annex was signed to the overdraft agreement between the Company and Raiffeisenbank (Bulgaria) EAD (now KBC Bank Bulgaria EAD), as pre-approved by an MB resolution from March 31 2023, whereby terms were extended as follows:

- Overdraft credit with a repayment deadline until February 28 2027;
- Contingent bank credit securing the issuance of guarantees available for utilization until January 28 2027.

On April 07 2023, the Company provided a corporate guarantee for the amount of EUR 900 thousand to secure the obligations of TBS Croatia from its agreement for the issuance of bank guarantees with Zagrebska banka from June 27 2022.

On April 07 2023, an annex was signed to the agreement between TBS Croatia and Zagrebska banka from June 27 2022 for the issuance of bank guarantees, whereby the limit was raised from HRK 1,500,000 (EUR 199 thousand) to EUR 900 thousand.

On May 17 2023, TBSG AD published an invitation to convene a Regular General Meeting of Shareholders, which will be held on June 21 2023. The invitation and all materials thereto are available on the Company's web page at the following address: https://www.tbs.tech/general-meetings-of-shareholders/.

Sofia, March 30 2023